Puravankara Projects Limited March 2013



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#### Overview

- Deep domain knowledge of 38 years of the Promoter Mr. Ravi Puravankara, and his team have established Puravankara as a developer of repute;
- Amongst South India's leading real estate developer with an established presence in residential segment comprising
  of luxury and premium affordable housing projects;
  - Projects in Bengaluru, Chennai, Kochi, Coimbatore, Hyderabad, Mysore, Kolkata, Mangalore and Colombo
  - Sales and Marketing offices in Delhi-NCR, United Arab Emirates and Kingdom of Saudi Arabia
- Established presence in premium affordable housing through its wholly subsidiary, Provident Housing Limited;
  - Projects in Bengaluru, Chennai, Mangalore and Coimbatore
  - Focus on delivering quality housing at affordable prices through value engineering
  - Revenue CAGR<sup>1</sup> of 155% between FY10 and 9 months ended FY13
- Completed 41 residential projects and two commercial projects spanning over 16.52 mm sq ft as of March 8, 2013
- Projects under development totaling 28.04 mm sq ft (PPL's economic interest 25.16 mm sq ft) as of March 8,
   2013
- Upcoming projects totaling 33.32 mm sq ft (PPL's economic interest 24.60 mm sq ft) as of March 8, 2013
- Strong in-house execution capability together with established relationships with leading contractors in the country with focus on quality, internal processes and systems;
- Consolidated sales of INR 8,325mm and consolidated EBITDA of INR 4,010mm for 9 months ended December 31, 2012
  - Sales and EBITDA CAGR<sup>1</sup> of 31% and 52% respectively between FY10 and FY12

## Puravankara has well defined plays in the right markets





Focus on South India

- Leveraging on the IT demand of Bengaluru, infrastructural progress of Hyderabad and industrial growth in Chennai
  - Also present in upcoming cities of Kochi, Mysore, Mangalore and Coimbatore
- Key factors towards growth include
  - Economy (25% of total GDP)<sup>1</sup>
  - Demographics (21% of total population)<sup>2</sup>
  - IT push (12%-14% IT-BPM sector growth in FY 2014)<sup>3</sup>
  - Affordable housing demand

Source: Real Estate Intelligence Service (JLL), 1Q12

#### Demand increasingly distributed across price spectrum

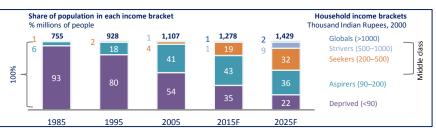


Product across price bands

- Presence in both the affordable and the premium luxury segment of real estate
- Maximizing on the opportunity that exists in under served markets
- Developing projects ranging from realization prices of <INR 3,000 to 25,000 per sq. ft.</li>

Source: Real Estate Intelligence Service (JLL), 1Q12

#### Growing middle class driving demand for affordable housing



Pioneers in affordable housing

- Demand leading to increasing sales in affordable housing
- Economies of scale lead to significant lowering of costs of development
- Few branded players in premium affordable housing segment
- Improvement in infrastructural connectivity to peripheral locations

Source: The 'Bird of Gold': The Rise of Indian Consumer Market, 2007, Mckinsey & Co.

<sup>&</sup>lt;sup>1</sup> Planning Commission, Government of India Central Statistical Organization; <sup>2</sup> Directorate of Economics & Statistics of respective State Governments, and for All-India -- Central Statistics Office; <sup>3</sup> Indian IT-BPM Industry – FY2013 Performance Review, FY2014 Outlook, Nasscom

## Strong business model

#### Geographical presence

- Economies of scale through established presence in South India
- Rapidly expanding the offerings in the premium affordable housing segment

#### **Land Bank**

- Capitalize on existing land bank with revenue visibility thereon
- Leveraging our brand to identify and source attractive land parcels

#### Diversified

- Product offerings spanning luxury to premium affordable
- Comprehensive development capabilities

#### **Robust execution**

- Technology and process innovations leading to efficient project execution
- Ongoing projects with developable area of 28.04mm sq ft. as of March 8, 2013

#### Sustainable growth

 Sales visibility from completed projects of 0.76mm sq.ft.<sup>1</sup> and ongoing projects of 18.35mm sq.ft.<sup>1</sup> as of March 8, 2013

#### Financial track record

- Consistent growth in profits over last 3 financial years
- Exploring further options to strengthen balance sheet

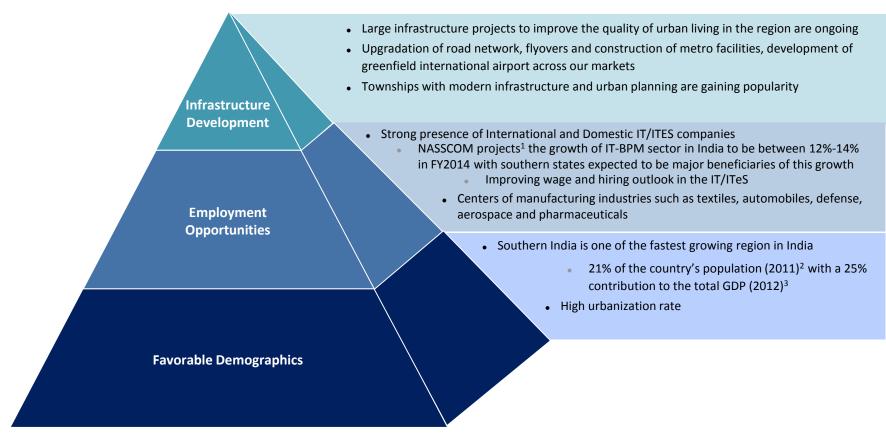
<sup>&</sup>lt;sup>1</sup>denotes saleable area

## Key investment highlights

- **1** South India Real Estate market significant growth potential
- 2 Land bank across various established micro-markets in major cities across South India
- Premium affordable housing through the Provident brand
- Comprehensive development capabilities
- **S** Diversified portfolio
- **6** Strong financial track record
- Experienced management team

## 1

## South India — an attractive real estate market



<sup>&</sup>lt;sup>1</sup>Indian IT-BPM Industry – FY2013 Performance Review, FY2014 Outlook, Nasscom

<sup>&</sup>lt;sup>2</sup> Planning Commission, Government of India Central Statistical Organization

<sup>&</sup>lt;sup>3</sup> Directorate of Economics & Statistics of respective State Governments, and for All-India -- Central Statistics Office



## Land bank across various established micro-markets

# Land portfolio Hyderaba Bengaluru Chennai Mangalore Coimbatore Kochi

Colombo

- Puravankara is one of South India's established realty brands
- Land bank primarily spread across 7 key cities in South India
- Project size ranging from c.0.1mm sq.ft. to over 6mm sq.ft. depending on demand and markets

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(mm sq ft)	Completed	Ongoing	Upcoming	Total
Bengaluru	12.93	13.21	13.79	39.93
Chennai	1.09	6.88	3.31	11.30
Kochi	0.27	1.85	7.11	9.24
Hyderabad	0.00	0.25	0.00	0.25
Coimbatore	0.00	1.85	0.39	2.23
Kolkata	0.00	0.81	0.00	0.81
Mangalore	0.00	0.30	0.00	0.30
Mumbai	0.10	0.00	0.00	0.10
Total	14.41	25.16	24.60	64.17





## Premium Affordable housing through Provident Brand

- Established Provident Housing Limited in 2008 to create mid and mass housing projects comprising quality affordable apartments in response to burgeoning demand for mid-income housing
  - Affordability is a combination of
    - Efficient design improving effective utilization of space
    - Lower cost of construction through use of technology and innovative construction techniques
    - Land with well connected public transportation
- Caters to the premium affordable housing segment targeting first time home buyers
- Provided for diverse residential needs across the income spectrum
- Booked over 5,000 apartments as of March 8, 2013
  - Delivered developable area of 2.22mm sq.ft. as of March 8, 2013
  - Ongoing projects with developable area of 10.56 mm sq ft. as of March 8, 2013
  - Recently launched Provident Sunworth in January 2013 a large premium affordable housing project spread over 60 acres in Bengaluru
    - 6.0mm sq.ft. phased development of 5,952 apartments has commenced





**Property** 

management

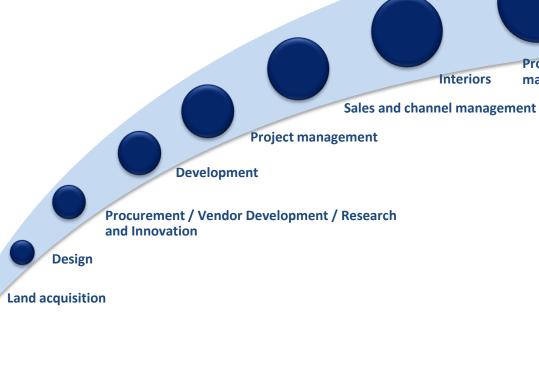
**Interiors** 

## Comprehensive development capabilities

Operations spanning all aspects of real estate development, from the identification and acquisition of land, to the planning, execution, marketing and after-sales of projects

• Helps in brand creation for the company

• 925 employees<sup>1</sup> across functions including 80 trainees and consultants

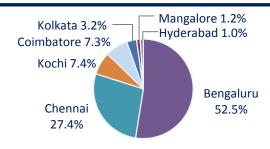


<sup>&</sup>lt;sup>1</sup> as of December 31, 2012

## Diversified portfolio



#### By geography



Total=25.2 mm sq. ft.

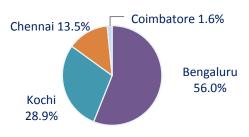
#### By segment



Total=25.2 mm sq. ft.

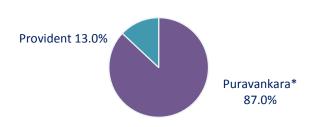
#### **Upcoming development**

#### By geography



Total=24.6 mm sq. ft.

#### By segment

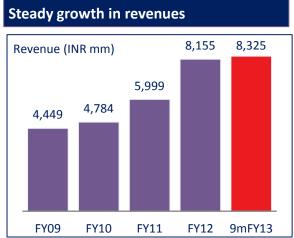


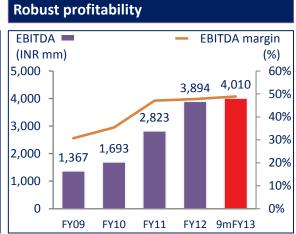
Total=24.6 mm sq. ft.

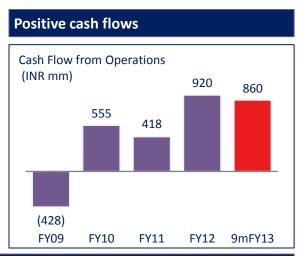
Note: Area denoted only includes Puravankara share of total saleable area \* Includes share in Keppel Joint Venture



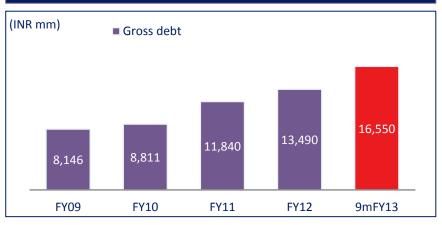
## **6** Summary financial performance



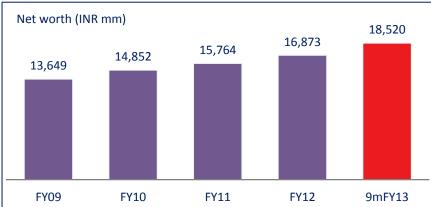




#### Gearing



## **Increasing net worth**





# Dedicated and experienced management team – committed to best practices of corporate governance

#### **Executive team**



Ravi Puravankara Chairman and Managing Director



Ashish Puravankara Joint Managing Director



Nani R. Choksey Deputy Managing Director



Jackbastian Kaitan Nazareth Group Chief Executive Officer



**Anil Kumar A** *Chief Financial Officer* 

#### Non Executive team



**Anup Shah** Independent Director



R.V.S. Rao Independent Director



**Pradeep Guha** *Independent Director* 

## Key highlights

Residential developer	<ul> <li>Focused residential developer in high growth markets</li> <li>Established realty brand in south India</li> </ul>
Value chain presence	<ul> <li>Extensively engaged across the entire real estate spectrum from luxury to premium affordable</li> <li>Comprehensive development capability to maximize value</li> </ul>
Provident	<ul> <li>Foray into premium affordable housing through its wholly owned subsidiary, Provident Housing Limited</li> <li>Expansion planned in other cities such as Mysore, Kochi, Coimbatore and Hyderabad</li> </ul>
Superior execution	<ul> <li>Focus on technology and processes to lower turn-around time leading to increasing profits over last 3 financial years</li> <li>Ongoing projects with a total developable area of 28.04mm sq. ft. as of March 8, 2013</li> </ul>
Partnerships	■ Joint venture with Singapore based Keppel Land Limited having ongoing housing projects in two cities in India
Value added services	■ Interior works and modifications division providing further value addition to their customers

## Corporate strategy

- Replenish land bank at strategic locations across south India
- Continue to enhance our brand and reputation by focusing on our execution capabilities and delivering value to our customers
- Focus on the expansion of our premium affordable housing projects under our Provident brand
- Increase the scale of our operations
- Pursue project diversification

## **Appendix**

- Project Details
- Historical Financial Information
- Awards and recognitions
- Project location map
- Select projects

## Current Project Status—31 Dec 2012

Project	Asset type	Developable area Mn Sft	Saleable area Mn Sft	Area sold till Dec 2012
Completed				
Bengaluru	Residential /Commercial	11.32	10.55	10.01
Chennai	Residential	0.01	0.01	0.01
Kochi	Residential	0.27	0.27	0.09
Mumbai	Residential	0.14	0.10	0.10
Total Puravankara		11.75	10.94	10.22
Bengaluru	Residential	1.13	1.13	1.09
Chennai	Residential	1.09	1.09	1.09
Total Provident		2.22	2.22	2.18
Bengaluru	Residential	2.55	1.25	1.25
Total Keppel		2.55	1.25	1.25
Total completed		16.52	14.41	13.65
Ongoing				
Bengaluru	Residential /Commercial	5.22	4.42	1.47
Chennai	Residential /Commercial	5.82	5.74	1.51
Kochi	Residential	1.85	1.85	1.03
Coimbatore	Residential	1.85	1.85	0.41
Hyderabad	Commercial	0.50	0.25	-
Total Puravankara		15.25	14.12	4.42
Bengaluru	Residential	9.00	8.79	1.18
Chennai	Residential	1.14	1.14	0.78
Mangalore	Residential	0.42	0.30	-
Total Provident		10.56	10.23	1.95
Kolkata	Residential	2.23	0.81	0.44
Total Keppel		2.23	0.81	0.44
<b>Total Ongoing projects</b>		28.04	25.16	6.81

Note: Area sold based on sales agreement executed

## Current Project Status-31 Dec 2012 (cont'd)

Project	Asset type	Developable area Mn Sft	Saleable area Mn Sft	Area sold till Dec 2012
Upcoming				
Bengaluru	Residential	17.25	10.01	_
Chennai	Residential	3.31	3.31	_
Kochi	Residential	7.11	7.11	_
Total Puravankara		27.68	20.44	-
Bengaluru	Residential	3.14	2.82	_
Coimbatore	Residential	0.55	0.39	_
Total Provident		3.69	3.20	-
Bengaluru	Residential	1.95	0.95	_
Total Keppel		1.95	0.95	-
Total upcoming		33.32	24.60	-
Total current projects		77.89	64.17	20.46

Note: Area sold based on sales agreement executed



## Audited consolidated financial statement

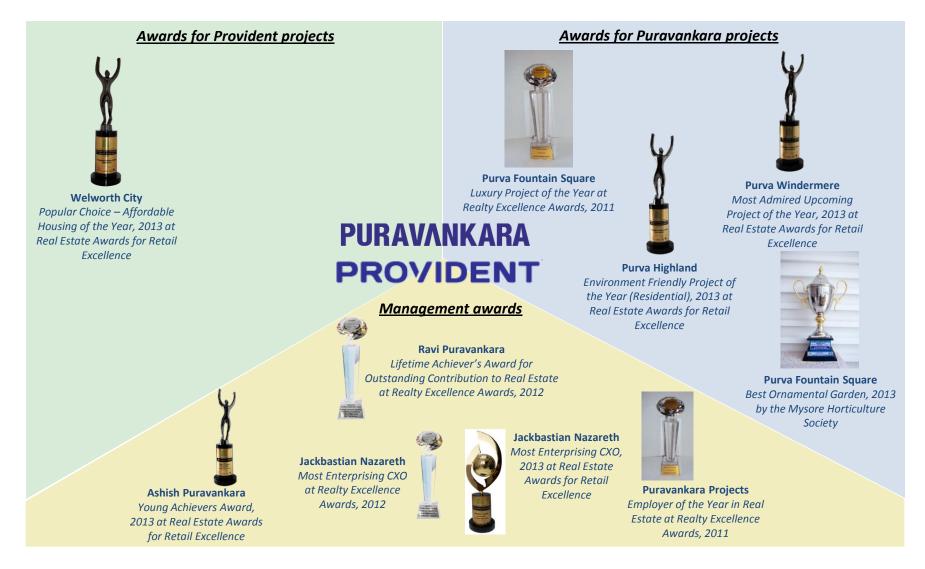
	Financial y	9 months ended	
in INR mm	31-Mar-11	31-Mar-12	31-Dec-12
Revenue from operations			
Revenue from projects	5,935	8,104	8,197
Other operating revenues	62	41	113
Other income	2	10	15
Total	5,999	8,155	8,325
Material and contract cost	3,686	4,746	4,383
Land cost	2,702	3,772	1,750
Decrease / (increase) in inventory	(4,037)	(5,588)	(3,329)
Employee benefit expense	375	492	542
Finance expense, net	38	54	1,662
Depreciation and amortization	1,317	1,928	51
Other expenses	449	829	968
Total	4,529	6,233	6,026
Profit before tax and share of profit / (loss) in associates, net	1,470	1,922	2,298
Share of profit / (loss) in associates, net	(12)	43	112
Profit before tax	1,459	1,965	2,410
Tax expense	280	629	764
Profit after tax and before prior period items	1,179	1,336	1,647
Prior period income (net of tax expense)	-	21	-
Net profit for the period	1,179	1,357	1,647



## Audited consolidated financial statement (cont'd)

	Financial y	year ended	Period ended	
n INR mm	31-Mar-11	31-Mar-12	31-Dec-12	
Shareholders' Funds	15,764	16,873	18,520	
Non-current liabilities				
Long-term borrowings	5,172	6,209	8,160	
Other long-term liabilities	23	3	10	
Long-term provisions	45	59	52	
	5,241	6,270	8,222	
Current Liabilities				
Short-term borrowings	2,895	3,755	3,569	
Trade payables	944	1,382	1,589	
Other current liabilities	6,277	5,339	6,346	
Short-term provisions	298	289	275	
	10,414	10,765	11,779	
	31,418	33,909	38,520	
Non-Current Assets				
Fixed assets	461	726	815	
Non-current investments	1,189	1,233	1,345	
Properties held for development	11,605	8,281	8,006	
Deferred tax assets (net)	-	1	13	
Long-term loans and advances	2,486	2,570	2,033	
Other non-current assets	49	72	170	
	15,791	12,884	12,382	
Current Assets				
Inventories	11,874	17,319	20,620	
Trade receivables	1,144	1,920	2,723	
Cash and bank balances	950	731	1,161	
Short-term loans and advances	904	650	726	
Other current assets	755	405	909	
	15,627	21,025	26,138	
	31,418	33,909	38,520	

### Awards and achievements



## Bengaluru location map



Note: Map not to scale

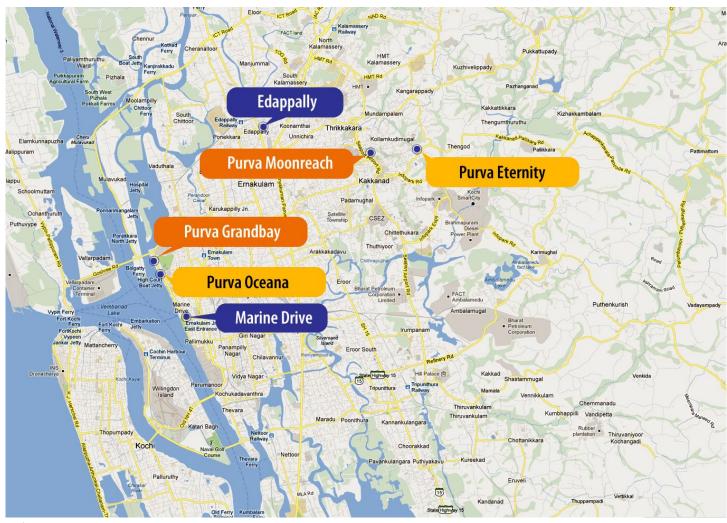
Phase 1 for Provident Welworth has been completed; phases 2 and 3 are under construction

## Chennai location map



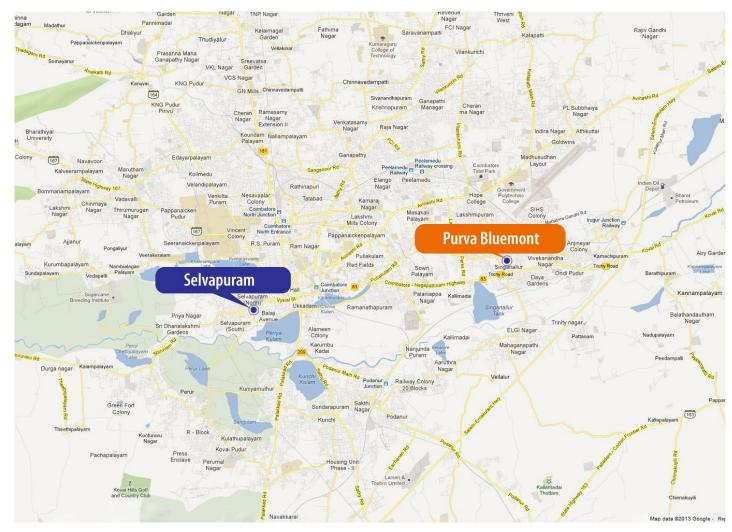
Note: Map not to scale

## Kochi location map



Note: Map not to scale

## Coimbatore location map



Note: Map not to scale

## Select projects

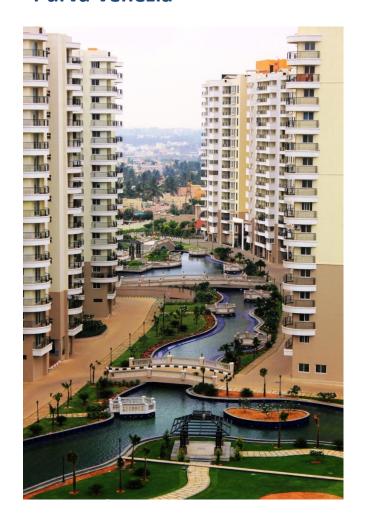
### **Purva Fountainsquare**





## Select projects (cont'd)

#### **Purva Venezia**







## Select projects

### **Purva Highlands**





## Select projects (cont'd)

#### **Purva Riviera**



**Purva Parkridge** 



## Select projects (cont'd)

#### **Provident Cosmos City**



#### **Provident Welworth**





## **THANK YOU**

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